

*Highlands County Board of County Commissioners
Preliminary Capital Financial Strategy
FY 2011/2012 thru 2020/2021
Updated as of January 6, 2012*

Updated: 1/06/2012											
CFS SUMMARY											
CATEGORY / PROJECT NAME	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	10 - YEAR TOTAL
LOCAL OPTION SALES TAX SUMMARY											
ESTIMATED GENERATED REVENUES:											
LOCAL OPTION SALES TAX	6,834,000	7,039,020	7,250,191	7,467,696	7,691,727	7,922,479	8,160,153	8,404,958	8,657,107	8,916,820	78,344,151
INTEREST EARNINGS	151,500	153,015	154,545	156,091	157,652	159,228	160,820	162,429	164,053	165,693	1,585,025
INTERLOCAL CITY OF SEBRING PARKWAY CONSTRUCTION	300,000	300,000	300,000	300,000	300,000	300,000	0	0	0	0	1,800,000
LOAN PROCEEDS	5,000,000	8,448,818	0	228,000	0	0	0	0	0	0	13,676,818
FUND BALANCE	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERATED REVENUES:	12,285,500	15,940,853	7,704,736	8,151,787	8,149,379	8,381,707	8,320,974	8,567,387	8,821,160	9,082,513	95,405,994
EXPENSES FOR GENERATED REVENUES:											
DEBT SERVICES	2,352,631	2,431,205	3,338,897	3,340,104	3,390,247	3,390,085	3,314,884	3,308,640	1,044,710	995,300	26,906,703
TRANSPORTATION - LOCAL OPTION SALES TAX	4,476,992	4,345,357	4,532,936	5,426,009	6,369,270	5,467,614	5,339,285	5,629,438	5,928,934	6,138,236	53,654,070
PARKS AND RECREATION - LOCAL OPTION SALES TAX	179,005	179,005	179,005	179,005	179,005	179,005	179,005	179,005	500,000	500,000	2,432,040
GENERAL GOVT/PUBLIC SAFETY - LOCAL OPTION SALES TAX	5,949,146	1,836,876	5,776,263	1,713,983	128,277	959,690	591,425	148,496	155,921	163,717	17,133,793
RESERVE FOR CONTINGENCY - LOCAL OPTION SALES TAX	200,000	200,000	200,000	200,000	200,000	400,000	400,000	400,000	400,000	400,000	3,000,000
TOTAL EXPENSES FOR GENERATED REVENUES:	13,157,773	8,992,443	14,027,101	10,859,101	10,266,799	10,396,394	9,824,599	9,665,579	8,029,565	8,197,253	103,416,607
GRANTS / REIMBURSEMENTS SUMMARY											
ESTIMATED GENERATED REVENUES:											
INTERLOCAL AGREEMENTS / REIMBURSEMENTS	29,884	30,721	31,587	32,484	33,413	34,374	35,370	35,370	35,370	35,370	333,940
INTERFUND TRANSFERS	0	0	0	0	0	0	0	0	0	0	0
TRANSFERRED FUNDING	0	0	0	0	0	0	0	0	0	0	0
GENERAL FUND REVENUE	0	0	0	0	0	0	0	0	426,000	426,000	852,000
GRANT REVENUE	0	0	0	0	3,888,598	0	0	0	0	0	3,888,598
CONSERVATION LAND ACQUISITION FUNDS	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERATED REVENUES:	29,884	30,721	31,587	32,484	3,922,011	34,374	35,370	35,370	461,370	461,370	5,074,538
EXPENSES FOR GENERATED REVENUES:											
DEBT SERVICE	-	-	-	-	-	-	-	-	426,000	426,000	852,000
TRANSPORTATION PROJECTS (Parkway)	29,884	30,721	31,587	32,484	3,922,011	34,374	35,370	35,370	35,370	35,370	4,222,538
GENERAL FUND PROJECTS	-	-	-	-	-	-	-	-	-	-	-
BUILDING PROJECTS	-	-	-	-	-	-	-	-	-	-	-
CONSERVATION LAND ACQUISITION PROJECTS	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES FOR GENERATED REVENUES:	29,884	30,721	31,587	32,484	3,922,011	34,374	35,370	35,370	461,370	461,370	5,074,538
DEVELOPER CONTRIBUTIONS SUMMARY											
ESTIMATED GENERATED REVENUES:											
DEVELOPER CONTRIBUTIONS	0	0	0	0	0	0	0	0	95,764,806	0	95,764,806
TOTAL GENERATED REVENUES:	0	0	0	0	0	0	0	0	95,764,806	0	95,764,806

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CFS SUMMARY

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CATEGORY / PROJECT NAME	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	10 - YEAR TOTAL
EXPENSES FOR GENERATED REVENUES:											
DEVELOPER CONTRIBUTION PROJECTS	0	0	0	0	0	0	0	0	95,764,806	0	95,764,806
TOTAL EXPENSES FOR GENERATED REVENUES:	0	0	0	0	0	0	0	0	95,764,806	0	95,764,806

IMPACT FEE FUNDING SUMMARY

REMAINING BALANCE (unallocated funds):											
CORRECTIONS	4,443	0	0	0	0	0	0	0	0	0	4,443
LAW ENFORCEMENT	1,301	0	0	0	0	0	0	0	0	0	1,301
FIRE RESCUE	0	0	0	0	0	0	0	0	0	0	0
EMS	1,006	0	0	0	0	0	0	0	0	0	1,006
LIBRARIES	1,615	0	0	0	0	0	0	0	0	0	1,615
TRANSPORTATION:											
Transportation District 1 - Avon Park Area	0	0	0	0	0	0	0	0	0	0	0
Transportation District 2 - Sebring Area	0	0	0	0	0	0	0	0	0	0	0
Transportation District 3 - Lake Placid Area	420,291	0	0	0	0	0	0	0	0	0	420,291
PARKS & RECREATION:											
Recreation District 1 - Avon Park Area	4,495	0	0	0	0	0	0	0	0	0	4,495
Recreation District 2 - Sebring Area	16,475	0	0	0	0	0	0	0	0	0	16,475
Recreation District 3 - Lake Placid Area	1,668	0	0	0	0	0	0	0	0	0	1,668

SOLID WASTE FUNDING SUMMARY

ESTIMATED GENERATED REVENUES:											
SOLID WASTE ENTERPRISE FUND	150,000	-	-	-	-	-	-	-	-	-	150,000
TOTAL GENERATED REVENUES:	150,000	0	0	0	0	0	0	0	0	0	150,000
EXPENSES FOR GENERATED REVENUES:											
LANDFILL CONSTRUCTION & CLOSURE	150,000	0	0	0	0	0	0	0	0	0	150,000
LANDFILL EQUIPMENT & SITE INFRASTRUCTURE	0	0	0	0	0	0	0	0	0	0	0
RECYCLING EQUIPMENT & SITE INFRASTRUCTURE	0	0	0	0	0	0	0	0	0	0	0
TRANSFERS	0	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES FOR GENERATED REVENUES:	150,000	0	0	0	0	0	0	0	0	0	150,000

ASSUMPTIONS AND NOTES ON CAPITAL FINANCIAL STRATEGY

1. The Impact Fees were suspended by the BOCC effective July 1st of 2009.
2. Please see Impact Fee section for implementation rates, inflationary factors, and growth factors.
3. Construction Inflationary Factors are factored into the project costs.
4. The detail may not add up to the totals in some instances due to rounding.

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LOCAL OPTION SALES TAX SECTION

Updated: 1/06/2012

CATEGORY / PROJECT NAME	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	FY19-20	FY20-21	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:											
Local Option Sales Tax	6,834,000	7,039,020	7,250,191	7,467,696	7,691,727	7,922,479	8,160,153	8,404,958	8,657,107	8,916,820	78,344,151
Interest Earnings	151,500	153,015	154,545	156,091	157,652	159,228	160,820	162,429	164,053	165,693	1,585,025
Interlocal - City of Sebring Funds - Prkwy PH II Construction	300,000	300,000	300,000	300,000	300,000	300,000	0	0	0	0	1,800,000
Fund Balance	0	0	0	0	0	0	0	0	0	0	0
Loan Proceeds 700/800 Mhz Radio System		8,448,818		228,000							8,676,818
Loan Proceeds Law Enforcement Building	5,000,000	0	0	0	0	0	0	0	0	0	5,000,000
TOTAL GENERATED REVENUES:	12,285,500	15,940,853	7,704,736	8,151,787	8,149,379	8,381,707	8,320,974	8,567,387	8,821,160	9,082,513	95,405,994

EXPENSES FOR GENERATED REVENUES:

DEBT SERVICES

Debt Service - Recreation	320,995	320,995	320,995	320,995	320,995	320,995	320,995	320,995	320,995	0	0	2,567,960
Debt Service - Jail/Courthouse/Parkway	1,520,636	1,520,485	1,517,877	1,519,084	1,519,817	1,519,655	1,523,179	1,516,935	0	0	0	12,157,668
Debt Service - Sewer Expansion	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	850,000
Debt Service - Backup Tower and Equipment					49,410	49,410	49,410	49,410	49,410	49,410		247,050
Debt Service - New Radio Tower		78,725	78,725	78,725	78,725	78,725						393,625
Debt Service - 700/800 Mhz Radio System			910,300	910,300	910,300	910,300	910,300	910,300	910,300	910,300	910,300	7,282,400
Debt Service - Law Enforcement / Corrections Facilities	426,000	426,000	426,000	426,000	426,000	426,000	426,000	426,000	426,000			3,408,000

TRANSPORTATION - LOCAL OPTION SALES TAX

Road Constructions	0	0	0	0	0	0	0	0	0	0	0	0
Road Resurfacing	2,576,760	2,705,598	2,840,878	2,982,922	2,733,795	2,870,485	2,899,999	3,044,999	3,197,249	3,357,112		29,209,798
Road Reconstructions/Collector Roads Program	500,000	500,000	500,000	638,141	670,048	703,551	738,728	775,665	814,448	855,170		6,695,751
Miscellaneous Land Acquisition	0	0	0	0	0	0	0	0	0	0		0
Sebring Parkway Maintenance (Transfer to Fund 175)	71,182	72,019	72,885	73,782	74,711	75,672	76,668	76,668	76,668	76,668		746,920
Sidewalk/Facilities Transition Plan	46,350	47,741	49,173	50,648	52,167	53,732	55,344	57,005	58,715	60,476		531,351
TOSIP (Transportation Operational & Safety Imp Prog)	150,000	200,000	200,000	200,000	206,000	212,180	218,545	225,102	231,855	238,810		2,082,492
Sparrow Ave / US 27 Intersection Improvements												0
Sebring Parkway Phase IV - Design & Permit				560,516								560,516
Sebring Parkway Phase IV - Right of Way					1,482,549							1,482,549
Sebring Parkway Phase IV- Construction						301,994						301,994
Lake Clay Storm Water Retrofit												0
Sebring Parkway Phase II: Youth Care Thru US 27												0
Schumacher Rd Ortega St to Blueberry Lane												0
Public Parking Lemon Street												0
Hammock Road /Lakewood Ave Intersection Improvements	367,000											367,000
Bridge #090006, CR 621 Over Muck Ditch												0

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Bridge #094010 Skipper Rd Over Jackson Creek											0
Bridge #094034 Vaughn Rd											0
Unit 1 Refurbishment	35,000										35,000
Mitigation at Shell Pit w/replacement of trailer											0
Equipment for Road & Bridge	650,000	700,000	750,000	800,000	1,000,000	1,100,000	1,200,000	1,300,000	1,400,000	1,400,000	10,300,000
Equipment for Engineering/Traffic Operations	80,700	120,000	120,000	120,000	150,000	150,000	150,000	150,000	150,000	150,000	1,340,700
PARKS AND RECREATION - LOCAL OPTION SALES TAX											
RPAC Improvements (Unallocated)	165,805	179,005	179,005	179,005	179,005	179,005	179,005	179,005	500,000	500,000	2,418,840
Miracle League Funding (4yr Agreement)	13,200										13,200
GENERAL GOVT/PUBLIC SAFETY - LOCAL OPTION SALES TAX											
Ambulance Replacement from 151	105,534	110,810	116,351	122,168	128,277	134,690	141,425	148,496	155,921	163,717	1,327,389
Ambulance Replacement from General Fund											0
Animal Control Operations Building						600,000					600,000
EMS Buildings	150,000	150,000		150,978		200,000					650,978
EMS/Fire Services Spring Lake											0
Main Station (EMS)	200,000										200,000
Supervisor of Elections Bldg #06057											0
Generators (2) - Fred Wild & Avon Park Elementary											0
Generator - Highlands County Special Needs Shelter											0
Traffic Operations Building							450,000				450,000
Transfer of VOIP from General Fund											0
FCC Narrow Banding Requirements from General Fund											0
Diesel Emissions Fluid (DEF) Tank System						25,000					25,000
Datacenter Consolidation EOC											0
EOC Air Conditioning	140,000										140,000
In House Fiber - Government to EOC	290,000										
Metro E for Public Radio System	63,612										63,612
Backup Radio Tower and Other Equipment				228,000							228,000
New Radio Tower for 700/800 Mhz Radio System		363,230									363,230
700/800 Mhz Radio System		1,212,836	5,659,912	1,212,836							8,085,584
Law Enforcement / Corrections Facilities	5,000,000										5,000,000
											0
RESERVE FOR CONTINGENCY - LOCAL OPTION SALES TAX											
Reserve	200,000	200,000	200,000	200,000	200,000	400,000	400,000	400,000	400,000	400,000	3,000,000
TOTAL EXPENSES FOR GENERATED REVENUES:	13,157,773	8,992,443	14,027,101	10,859,101	10,266,799	10,396,394	9,824,599	9,665,579	8,029,565	8,197,253	103,416,607
Difference:	(872,273)	6,948,410	(6,322,365)	(2,707,314)	(2,117,420)	(2,014,687)	(1,503,625)	(1,098,192)	791,594	885,260	(8,010,612)
Unreserved Fund Balance Brought Forward	4,181,776	11,130,186	4,807,821	2,100,507	(16,913)	(2,031,600)	(3,535,225)	(4,633,418)	(3,841,823)	(2,956,563)	

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GRANTS / REIMBURSEMENTS SECTION

Updated:1/06/2012

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ESTIMATED GENERATED REVENUES:											
Interlocal - City of Sebring Funding - Prkwy PH II Construction											0
Interlocal - City of Sebring Reimbursement - Prkwy Maintenance	29,884	30,721	31,587	32,484	33,413	34,374	35,370	35,370	35,370	35,370	333,940
Interfund Transfer from Solid Waste to 151											0
Interfund Transfer from HCISRB Construction Fund - 350 to 151											0
Sebring Parkway II - 151 - Transferred Funds to Phase III											0
Grant Funds for Generator											0
Grant Funds for Generator											0
Grant Funds for Sebring Parkway Phase IV					3,888,598						3,888,598
FDOT CIGP Grant Revenues for Parkway Phase III											0
FDOT Grant Revenues											0
Conservation Land Acquisition Program Grant											0
General Fund Revenue									426,000	426,000	852,000
Loan Proceeds - General Fund	0										0
Conservation Land Acquisition Program Fund											0
TOTAL GENERATED REVENUES:	29,884	30,721	31,587	32,484	3,922,011	34,374	35,370	35,370	461,370	461,370	5,074,538
EXPENSES FOR GENERATED REVENUES:											
DEBT SERVICE											
Debt Service - Jail/Courthouse/Parkway (City Funding)											0
Debt Service - Law Enforcement / Corrections Facilities									426,000	426,000	852,000
Debt Service - Fiber Government Center to EOC											0
TRANSPORTATION PROJECTS											
Road Resurfacing											0
City Portion for Annual Sebring Parkway Maintenance - 175	29,884	30,721	31,587	32,484	33,413	34,374	35,370	35,370	35,370	35,370	333,940
Sebring Parkway Phase III											0
FDOT Highway Lighting US 27 & CR 621											0
FDOT Highway Lighting US 27 & CR 29											0
FDOT Highway Lighting SR 70 @ Placid Lakes											0
Sebring Parkway Phase IV					3,888,598						3,888,598
US 27 @ Sebring Lakes											0
SR 66 @CR 635											0
GENERAL FUND PROJECTS											
In House Fiber - Government to EOC	0										0
BUILDING PROJECTS											
Jail Improvements - 350											0
County Buildings - 350											0
CONSERVATION LAND ACQUISITION PROGRAM PROJECTS											
Conservation Land Acquisition Project											0
TOTAL EXPENSES FOR GENERATED REVENUES:	29,884	30,721	31,587	32,484	3,922,011	34,374	35,370	35,370	461,370	461,370	5,074,538
Difference:	0	0	0	0	0	0	0	0	0	0	0

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DEVELOPER CONTRIBUTIONS SECTION

Updated: 1/06/2012

CATEGORY / PROJECT NAME	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	FY 19-20	FY20-21	10 - YEAR TOTAL
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ESTIMATED GENERATED REVENUES:

Developer Contributions	0	0	0	0	0	0	0	0	95,764,806		95,764,806
TOTAL GENERATED REVENUES:	0	0	0	0	0	0	0	0	95,764,806	0	95,764,806

EXPENSES FOR GENERATED REVENUES:

DEVELOPER CONTRIBUTION PROJECTS

US 27 to Lake Clay Dr - 2Ln to 4Ln (CIE)									3,194,073		3,194,073
CR 621 to Lake June Rd - 4Ln to 6Ln (CIE)									5,211,382		5,211,382
US 27 to Haywood Taylor Blvd - 2Ln to 4Ln (CIE)									14,695,115		14,695,115
CR 17/ Eastside Connection to Hallmark (VA Ave) - New 2Ln (CIE)									11,832,021		11,832,021
Cloverleaf Rd to US 27 - New 2Ln (CIE)									4,753,627		4,753,627
US 27 to US 98 - New 4Ln (CIE)									56,078,588		56,078,588
TOTAL EXPENSES FOR GENERATED REVENUES:	0	0	0	0	0	0	0	0	95,764,806	0	95,764,806

Difference:	0	0	0	0	0	0	0	0	0	0	0
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Lavender = Long Range Transportation North Dist. (AP)

Updated:1/06/2012

Rose = Long Range Transportation Central Dist. (SEB)

Light Yellow = Long Range Transportation South Dist. (LP)

IMPACT FEE FUNDING SECTION

CATEGORY / PROJECT NAME	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	FY 19-20	FY20-21	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:											
Corrections	4,443										4,443
Law Enforcement	1,301										1,301
Fire Rescue	0										0
EMS	1,006										1,006
Library	1,615										1,615
Parks & Recreation:											0
Recreation District 1 - Avon Park Area	4,495										4,495
Recreation District 2 - Sebring Area	16,475										16,475
Recreation District 3 - Lake Placid Area	1,668										1,668
Schools	0										0
Transportation:											0
Transportation District 1 - Avon Park Area	0										0
Transportation District 2 - Sebring Area	0										0
Transportation District 3 - Lake Placid Area	420,291										420,291
TOTAL GENERATED REVENUES:	451,294	0	0	0	0	0	0	0	0	0	451,294

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Lavender = Long Range Transportation North Dist. (AP)

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Rose = Long Range Transportation Central Dist. (SEB)

Light Yellow = Long Range Transportation South Dist. (LP)

IMPACT FEE FUNDING SECTION

CATEGORY / PROJECT NAME	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	FY 19-20	FY20-21	10 - YEAR TOTAL
EXPENSES FOR GENERATED REVENUES:											
TRANSPORTATION PROJECTS											
Sebring Parkway Phase II - 190S						5,455,876					5,455,876
Sebring Parkway Phase III - 190S											0
Stryker Road Improvements (4LN)		255,430		343,065							598,494
Avon Parkway to Stryker Road											0
Avon Estates Blvd Improved 2 Lanes											0
Hammock Road Lakewood To 27 (4LN)											0
Heartland Blvd (4LN) Right of Way 27 to Main						648,000					648,000
Marquata Road Extension	403,233										403,233
Tangerine Drive Marquata to West Interlake (2LN)		230,352	307,285	328,795	242,477						1,108,910
Lake Groves Road											0
Daffodil Street Ext. Lake Groves Rd To Lake Cruise Ave						0	0	0			0
PARKS & RECREATION PROJECTS:											
Park & Recreation Admin Building:											0
District 1 - Avon Park Area		8,401		46,613							55,014
District 2 - Sebring Area		37,712		192,210							229,922
District 3 - Lake Placid Area		17,056		123,017							140,073
GENERAL GOVT/PUBLIC SAFETY PROJECTS:											
Ambulance Replacement											0
Highlands County Library Facilities					0						0
Station 33											0
Pumper Tanker		121,795									121,795
Pumper Tanker					287,391						287,391
First Out Engine							275,153				275,153
Expansion Detention Center 1A						466,423		274,551			740,973
TOTAL EXPENSES FOR GENERATED REVENUES:	403,233	670,746	307,285	1,033,700	529,868	6,570,299	275,153	274,551	0	0	10,064,835

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SOLID WASTE FUNDING SECTION

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ESTIMATED GENERATED REVENUES:											
Solid Waste Enterprise Fund	150,000	0	0	0	0	0	0	0	0	0	150,000
TOTAL GENERATED REVENUES:	150,000	0	0	0	0	0	0	0	0	0	150,000
EXPENSES FOR GENERATED REVENUES:											
LANDFILL											
Construction & Closure:											
Class I Liner											0
Class I Closure Cap											0
Recirc Piping System											0
Blower & Flare Facility											0
Cell 1A Lift Station Rebuild											0
Tool Room & Locker Room Exp.											0
Leachate Gas Collection System Upgrade	150,000										150,000
Landfill Equipment:											0
Site Infrastructure:											0
Road Paving Resurfacing & Reconstruction											0
C&D Fencing											0
Replace Fencing - Desoto City											0
Carbon Credit Program Verification											0
Landfill Truck Scale Replacement											0
Landfill Office											0
RECYCLING											0
Recycling Equipment:											0
Site Infrastructure:											0
Recovered Materials Processing Facility Addition											0
Scales Replaced-Recycling Facility											0
Strategic Recycling Plan											0
TRANSFERS											0
To Other Funds	0	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSES FOR GENERATED REVENUES:	150,000	0	0	0	0	0	0	0	0	0	150,000
Difference:	0	0	0	0	0	0	0	0	0	0	0