

**Highlands County Board of County Commissioners - Capital Financial Strategy
Preliminary Summary 2009/2010 thru 2018/2019**

Update 12/01/09 PM

CFS SUMMARY

CATEGORY / PROJECT NAME	FY09-10	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	10 - YEAR TOTAL
LOCAL OPTION SALES TAX SUMMARY											
ESTIMATED GENERATED REVENUES:											
LOCAL OPTION SALES TAX	7,122,210	7,229,043	7,373,624	7,594,833	7,822,678	8,057,358	8,299,079	8,548,051	8,804,493	9,068,627	79,919,996
INTEREST EARNINGS	150,000	151,500	153,015	154,545	156,091	157,652	159,228	160,820	162,429	164,053	1,569,332
LOAN PROCEEDS	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERATED REVENUES:	7,272,210	7,380,543	7,526,639	7,749,378	7,978,768	8,215,010	8,458,307	8,708,871	8,966,921	9,232,680	81,489,328
EXPENSES FOR GENERATED REVENUES:											
DEBT SERVICES	1,976,824	1,985,995	1,985,995	1,985,995	1,985,995	1,985,995	1,985,995	1,985,995	1,985,995	1,985,995	19,850,779
TRANSPORTATION - LOCAL OPTION SALES TAX	4,637,242	4,266,682	4,153,888	4,341,121	4,585,911	4,975,809	5,174,670	5,385,639	5,732,368	5,964,382	49,044,926
PARKS AND RECREATION - LOCAL OPTION SALES TAX	179,005	179,005	179,005	179,005	179,005	179,005	179,005	179,005	179,005	179,005	1,790,050
GENERAL GOVT/PUBLIC SAFETY - LOCAL OPTION SALES TAX	131,922	100,508	105,534	110,810	116,351	122,168	128,277	134,690	141,425	148,496	1,940,181
RESERVE FOR CONTINGENCY - LOCAL OPTION SALES TAX	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
TOTAL EXPENSES FOR GENERATED REVENUES:	7,124,993	6,732,191	6,624,422	6,816,931	7,067,261	8,162,977	7,667,946	7,885,329	8,238,793	8,477,878	74,798,722
GRANTS / REIMBURSEMENTS SUMMARY											
ESTIMATED GENERATED REVENUES:											
INTERLOCAL AGREEMENTS / REIMBURSEMENTS	323,231	328,294	329,075	329,884	330,721	331,587	332,484	333,413	34,374	35,370	2,708,430
INTERFUND TRANSFERS	1,889,355	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,889,355
TRANSFERRED FUNDING	350,000	3,282,279									3,632,279
GRANT REVENUE	220,000	5,332,130	0	0	0	0	0	0	0	0	2,552,130
TOTAL GENERATED REVENUES:	2,782,586	9,942,703	1,329,075	1,329,884	1,330,721	1,331,587	1,332,484	1,333,413	1,034,374	1,035,370	22,782,194
EXPENSES FOR GENERATED REVENUES:											
DEBT SERVICE	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	-	-	2,400,000
BUILDING PROJECTS	1,889,355										1,889,355
TRANSPORTATION PROJECTS (Parkway)	543,231	9,642,703	1,029,075	1,029,884	1,030,721	1,031,587	1,032,484	1,033,413	1,034,374	1,035,370	18,492,839
TOTAL EXPENSES FOR GENERATED REVENUES:	2,782,586	9,942,703	1,329,075	1,329,884	1,330,721	1,331,587	1,332,484	1,333,413	1,034,374	1,035,370	22,782,194
DEVELOPER CONTRIBUTIONS SUMMARY											
ESTIMATED GENERATED REVENUES:											
DEVELOPER CONTRIBUTIONS	150,000	0	0	0	0	0	0	0	95,764,806	0	95,914,806
TOTAL GENERATED REVENUES:	150,000	0	0	0	0	0	0	0	95,764,806	0	95,914,806
EXPENSES FOR GENERATED REVENUES:											
DEVELOPER CONTRIBUTION PROJECTS	150,000	0	0	0	0	0	0	0	95,764,806	0	95,764,806
TOTAL EXPENSES FOR GENERATED REVENUES:	150,000	0	0	0	0	0	0	0	95,764,806	0	95,914,806
IMPACT FEE FUNDING SUMMARY											
REMAINING BALANCE (unallocated funds):											
CORRECTIONS	96,861	0	71,090	155,295	254,040	368,876	501,498	0	170,532	0	
LAW ENFORCEMENT	29,594	47,490	69,368	95,783	127,357	164,786	208,848	259,410	318,277	382,245	
FIRE RESCUE	(2,973)	64,663	145,857	0	112,998	244,537	51,239	222,588	10,753	219,796	
EMS	12,842	20,782	30,323	41,646	54,949	70,451	88,388	108,620	131,774	156,504	
LIBRARIES	34,561	5,401	30,661	60,553	95,571	136,257	5,401	58,196	118,440	182,601	
TRANSPORTATION:											
Transportation District 1 - Avon Park Area	180,716	283,973	411,998	247,399	437,457	247,398	520,220	837,739	1,212,672	1,625,885	
Transportation District 2 - Sebring Area	21,265	685,651	1,509,399	2,518,123	3,741,010	5,211,276	6,966,688	1,111,670	3,524,091	6,182,820	
Transportation District 3 - Lake Placid Area	0	266,948	597,925	719,980	833,485	1,019,937	1,019,937	915,053	1,884,352	2,952,616	
PARKS & RECREATION:											
Recreation District 1 - Avon Park Area	3,734	15,505	31,312	43,878	71,411	22,253	68,624	127,081	201,849	291,106	
Recreation District 2 - Sebring Area	13,673	63,393	130,167	181,024	297,329	67,187	263,067	510,000	825,837	1,202,874	
Recreation District 3 - Lake Placid Area	32,703	58,175	92,383	120,701	180,284	85,294	185,643	312,147	473,950	667,106	
SOLID WASTE FUNDING SUMMARY											
ESTIMATED GENERATED REVENUES:											
SOLID WASTE ENTERPRISE FUND	1,510,000	2,185,000	2,259,500	2,147,700	2,155,500	2,125,000	2,323,000	2,598,000	2,000,000	1,000,000	20,303,700
TOTAL GENERATED REVENUES:	1,510,000	2,185,000	2,259,500	2,147,700	2,155,500	2,125,000	2,323,000	2,598,000	2,000,000	1,000,000	20,303,700
EXPENSES FOR GENERATED REVENUES:											
CONSTRUCTION & CLOSURE	65,000	285,000	150,000	120,000	95,000	135,000	8,000,000	0	1,000,000	0	9,825,000
LANDFILL EQUIPMENT	445,000	674,500	964,500	750,000	779,000	970,000	1,133,000	1,598,000	0	0	7,314,000
RECYCLING EQUIPMENT	0	225,500	145,000	277,700	281,500	20,000	190,000	0	0	0	1,139,700
TRANSFERS	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000
TOTAL EXPENSES FOR GENERATED REVENUES:	1,510,000	2,185,000	2,259,500	2,147,700	2,155,500	2,125,000	10,323,000	2,598,000	2,000,000	1,000,000	28,303,700

ASSUMPTIONS AND NOTES ON CAPITAL FINANCIAL STRATEGY:

- The Impact Fees were suspended by the BOCC for a twelve (12) month period, effective July 1st of 2009.
- Please see page 6 for implementation rates, inflationary factors, and growth factors.
- Construction Inflationary Factors are factored into the project costs.
- The detail may not add up to the totals in some instances due to rounding.

**Highlands County Board of County Commissioners – Capital Financial Strategy
Preliminary Summary 2009/2010 thru 2018/2019**

LOCAL OPTION SALES TAX SECTION

Update 12/01/09 PM

CATEGORY / PROJECT NAME	FY09-10	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:											
Local Option Sales Tax	7,122,210	7,229,043	7,373,624	7,594,833	7,822,678	8,057,358	8,299,079	8,548,051	8,804,493	9,068,627	79,919,996
Interest Earnings	150,000	151,500	153,015	154,545	156,091	157,652	159,228	160,820	162,429	164,053	1,569,332
Loan Proceeds	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERATED REVENUES:	7,272,210	7,380,543	7,526,639	7,749,378	7,978,768	8,215,010	8,458,307	8,708,871	8,966,921	9,232,680	81,489,328
EXPENSES FOR GENERATED REVENUES:											
DEBT SERVICES											
Debt Service - Recreation	320,995	320,995	320,995	320,995	320,995	320,995	320,995	320,995	320,995	320,995	3,209,950
Debt Service - Jail/Courthouse/Parkway	1,655,829	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	16,640,829
Debt Service - Sheriff's Law Enforcement Building	0	0	0	0	0	0	0	0	0	0	0
TRANSPORTATION - LOCAL OPTION SALES TAX											
Road Constructions	265,263	278,526	292,453	307,075	322,429	338,550	355,478	373,252	391,914	411,510	3,336,451
Road Resurfacing (less \$1Mill - see Grant/Reimb.Section)	2,061,017	1,339,850	1,456,842	1,579,684	1,708,668	1,844,102	1,986,307	2,135,622	2,292,403	2,457,023	18,861,518
Road Reconstructions	423,685	739,748	469,113	490,469	560,930	542,617	567,779	596,168	625,976	657,275	5,673,759
Miscellaneous Land Acquisition	0	131,570	140,779	150,634	161,178	172,461	184,533	197,451	211,272	226,061	1,575,939
Sebring Parkway Maintenance (Transfer to Fnd 175)	69,591	70,373	71,182	72,019	72,885	73,782	74,711	75,672	76,668	76,668	733,548
Sidewalk Reconstruction/Construction	45,000	46,350	47,741	49,173	50,648	52,167	53,732	55,344	57,005	58,715	515,875
TOSIP (Transportation Operational & Safety Imp Prog)	295,491	310,266	325,779	342,068	359,172	377,130	377,130	377,130	377,130	377,130	3,518,426
Avon Park Airport Improvements	1,875	0	0	0	0	0	0	0	0	0	1,875
Grigsby Road	172,786										172,786
Equipment for Road & Bridge	1,161,993	1,200,000	1,200,000	1,200,000	1,200,000	1,400,000	1,400,000	1,400,000	1,500,000	1,500,000	13,161,993
Equipment for Engineering/Traffic Operations	140,540	150,000	150,000	150,000	150,000	175,000	175,000	175,000	200,000	200,000	1,665,540
PARKS AND RECREATION - LOCAL OPTION SALES TAX											
RPAC Improvements (Unallocated)	149,005	149,005	149,005	179,005	179,005	179,005	179,005	179,005	179,005	179,005	1,700,050
Miracle League Funding (4yr Agreement)	30,000	30,000	30,000	0	0	0	0	0	0	0	90,000
GENERAL GOVT/PUBLIC SAFETY - LOCAL OPTION SALES TAX											
Ambulance Replacement from 151 & Impact Fees	75,722	100,508	105,534	110,810	116,351	122,168	128,277	134,690	141,425	148,496	1,183,981
Expansion of Traffic Operations Building	0	0	0	0	0	700,000	0	0	0	0	700,000
Medical Examiner's Bldg	56,200	0	0	0	0	0	0	0	0	0	56,200
Sewer Expansion to George Blvd - 005	0	0	0	0	0	0	0	0	0	0	0
Sheriff Law Enforcement Building Phase I	0	0	0	0	0	0	0	0	0	0	0
RESERVE FOR CONTINGENCY - LOCAL OPTION SALES TAX											
Reserve	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
TOTAL EXPENSES FOR GENERATED REVENUES:	7,124,993	6,732,191	6,624,422	6,816,931	7,067,261	8,162,977	7,667,946	7,885,329	8,238,793	8,477,878	74,798,722

Difference:	147,217	648,353	902,217	932,446	911,507	52,032	790,361	823,542	728,128	754,802	6,690,606
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**Highlands County Board of County Commissioners – Capital Financial Strategy
Preliminary Summary 2009/2010 thru 2018/2019**

GRANTS / REIMBURSEMENTS SECTION

Update 12/01/09 PM

CATEGORY / PROJECT NAME	FY09-10	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	10 - YEAR TOTAL
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ESTIMATED GENERATED REVENUES:											
Interlocal - City of Sebring Funding - Parkway Phase II Construction	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	0	0	2,400,000
Interfund Transfer from Solid Waste to 151	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,000,000
Interfund Transfer from HCSSRB Construction Fund - 350 to 151	1,889,355	0	0	0	0	0	0	0	0	0	1,889,355
Sebring Parkway II - 151 - Transferred Funds	350,000	3,282,279									3,632,279
FDOT CIGP Grant Revenues for Parkway Phase III		3,000,000									3,000,000
Interlocal - City of Sebring Reimbursement - Parkway Maintenance	23,231	28,294	29,075	29,884	30,721	31,587	32,484	33,413	34,374	35,370	308,430
FDOT Grant Revenues	220,000	2,332,130	0	0	0	0	0	0	0	0	2,552,130
TOTAL GENERATED REVENUES:	2,782,586	9,942,703	1,329,075	1,329,884	1,330,721	1,331,587	1,332,484	1,333,413	1,034,374	1,035,370	22,782,194

EXPENSES FOR GENERATED REVENUES:											
DEBT SERVICE											
Debt Service - Jail/Courthouse/Parkway (City Funding)	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	0	0	2,400,000
TRANSPORTATION PROJECTS											
Road Resurfacing	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,000,000
City Portion for Annual Sebring Parkway Maintenance - 175	23,231	28,294	29,075	29,884	30,721	31,587	32,484	33,413	34,374	35,370	308,430
Sebring Parkway Phase III	350,000	6,282,279									6,632,279
FDOT Highway Lighting US 27 & CR 621	60,000	496,600									556,600
FDOT Highway Lighting US 27 & CR 29	0	494,240									494,240
FDOT Highway Lighting SR 70 @ Placid Lakes	60,000	557,100									617,100
US 27 @ Sebring lakes	50,000	392,095									442,095
SR 66 @CR 635	50,000	392,095									442,095
BUILDING PROJECTS											
Jail Improvements - 350	1,365,000										1,365,000
County Buildings - 350	524,355										524,355
											0
TOTAL EXPENSES FOR GENERATED REVENUES:	2,782,586	9,942,703	1,329,075	1,329,884	1,330,721	1,331,587	1,332,484	1,333,413	1,034,374	1,035,370	22,782,194

Difference:	0	0	0	0	0	0	0	0	0	0	0
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*Highlands County Board of County Commissioners – Capital Financial Strategy
Preliminary Summary 2009/2010 thru 2018/2019*

DEVELOPER CONTRIBUTIONS SECTION

Update 12/01/09 PM

CATEGORY / PROJECT NAME	FY09-10	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	10 - YEAR TOTAL
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ESTIMATED GENERATED REVENUES:

Developer Contributions	150,000	0	0	0	0	0	0	0	95,764,806	0	95,914,806
TOTAL GENERATED REVENUES:	150,000	0	0	0	0	0	0	0	95,764,806	0	95,914,806

EXPENSES FOR GENERATED REVENUES:

DEVELOPER CONTRIBUTION PROJECTS

US 27 to Lake Clay Dr - 2Ln to 4Ln (CIE)									3,194,073		3,194,073
CR 621 to Lake June Rd - 4Ln to 6Ln (CIE)									5,211,382		5,211,382
US 27 to Haywood Taylor Blvd - 2Ln to 4Ln (CIE)									14,695,115		14,695,115
CR 17/ Eastside Connection to Hallmark (Virginia Ave) - New 2Ln (CIE)									11,832,021		11,832,021
Cloverleaf Rd to US 27 - New 2Ln (CIE)									4,753,627		4,753,627
US 27 to US 98 - New 4Ln (CIE)									56,078,588		56,078,588
Grigsby Road	150,000										150,000
TOTAL EXPENSES FOR GENERATED REVENUES:	150,000	0	0	0	0	0	0	0	95,764,806	0	95,914,806

Difference:	0	0	0	0	0	0	0	0	0	0	0
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**Highlands County Board of County Commissioners – Capital Financial Strategy
Preliminary Summary 2009/2010 thru 2018/2019**

Light Green = Available Impact Fee Revenue for Allocation
Grey = Law Enforcement & Corrections
Update 12/01/09 PM
Lavender = Long Range Transportation North Dist. (AP)
Rose = Long Range Transportation Central Dist. (SEB)
Light Yellow - Long Range Transportation South Dist. (LP)

IMPACT FEE FUNDING SECTION

CATEGORY / PROJECT NAME	(Suspended) FY09-10	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:											
Corrections	0	59,276	71,090	84,206	98,744	114,836	132,623	149,301	170,531	181,795	1,062,402
Law Enforcement	0	17,896	21,878	26,415	31,574	37,429	44,062	50,562	58,867	63,968	352,651
Fire Rescue	0	67,636	81,194	96,268	112,998	131,539	152,060	171,348	195,903	209,044	1,217,988
EMS	0	7,940	9,541	11,323	13,304	15,502	17,937	20,232	23,153	24,730	143,662
Library	0	21,083	25,260	29,892	35,019	40,686	46,942	52,795	60,244	64,161	376,081
Parks & Recreation:	0	86,962	116,790	154,911	203,421	264,914	342,600	431,894	552,409	659,449	2,813,349
Recreation District 1 - Avon Park Area	0	11,770	15,807	20,967	27,533	35,856	46,371	58,457	74,769	89,256	380,787
Recreation District 2 - Sebring Area	0	49,720	66,774	88,570	116,305	151,463	195,880	246,933	315,837	377,037	1,608,518
Recreation District 3 - Lake Placid Area	0	25,472	34,208	45,374	59,583	77,595	100,349	126,504	161,803	193,156	824,044
Schools	0	667,109	713,233	762,546	815,268	871,636	931,901	976,986	1,044,535	1,116,754	7,899,966
Transportation:	0	1,034,591	1,282,750	1,570,799	1,904,295	2,289,517	2,733,550	3,181,389	3,756,653	4,140,207	21,893,752
Transportation District 1 - Avon Park Area	0	103,257	128,025	156,774	190,058	228,505	272,822	317,519	374,933	413,213	2,185,106
Transportation District 2 - Sebring Area	0	664,386	823,748	1,008,725	1,222,887	1,470,266	1,755,412	2,043,002	2,412,421	2,658,729	14,059,576
Transportation District 3 - Lake Placid Area	0	266,947	330,978	405,301	491,350	590,746	705,316	820,868	969,299	1,068,264	5,649,070
TOTAL GENERATED REVENUES:	0	1,962,492	2,321,735	2,736,358	3,214,623	3,766,058	4,401,674	5,034,507	5,862,295	6,460,108	35,759,851

EXPENSES FOR GENERATED REVENUES:

TRANSPORTATION PROJECTS

Sebring Parkway Phase II - 190S								7,898,021			7,898,021
Sebring Parkway Phase III - 190S											0
Stryker Road Improvements (4LN)				321,373		418,564					739,937
Avon Parkway to Stryker Road											0
Avon Estates Blvd Improved 2 Lanes											0
Sun'n Lakes Blvd Ponce De Leon to 27 (6LN)											0
Flare Road Extension Design & RW only											0
Sparta Road 66 to 27 (4LN)											0
Hammock Road Lakewood To 27 (4LN)											0
Sun N' Lakes North South Road											0
Heartland Blvd (4LN) Right of Way 27 to Main								925,753			925,753
Grigsby Road	402,214										402,214
Tangerine Drive marquata to West Interlake (2LN)				283,246	377,845	404,294	705,316				1,770,701
Lake Groves Road											0
Daffodil Street Ext. Lake Groves Rd To Lake Cruise Ave								0	0	0	0

PARKS & RECREATION PROJECTS:

Park & Recreation Admin Building:											0
District 1 - Avon Park Area				8,401		85,014					93,416
District 2 - Sebring Area				37,712		381,605					419,317
District 3 - Lake Placid Area				17,056		172,585					189,641

GENERAL GOVT/PUBLIC SAFETY PROJECTS:

Ambulance Replacement											0
Highlands County Library Facilities		50,243					177,799				228,041
Pumper Tanker				242,124							242,124
Pumper Tanker							345,357				345,357
First Out Engine									407,738		407,738
Expansion Detention Center 1A		156,137						650,799		352,327	1,159,262
TOTAL EXPENSES FOR GENERATED REVENUES:	402,214	206,379	0	909,912	377,845	1,462,062	1,228,472	9,474,573	407,738	352,327	14,821,522

See Balances on next page.

IMPACT FEE REVENUE SOURCES:	(Suspended) FY09-10	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	10-YEAR TOTAL
Corrections	0	59,276	71,090	84,206	98,744	114,836	132,623	149,301	170,531	181,795	1,062,402
Law Enforcement	0	17,896	21,878	26,415	31,574	37,429	44,062	50,562	58,867	63,968	352,651
Fire Rescue	0	67,636	81,194	96,268	112,998	131,539	152,060	171,348	195,903	209,044	1,217,988
EMS	0	7,940	9,541	11,323	13,304	15,502	17,937	20,232	23,153	24,730	143,662
Library	0	21,083	25,260	29,892	35,019	40,686	46,942	52,795	60,244	64,161	376,081
Parks & Recreation	0	86,962	116,790	154,911	203,421	264,914	342,600	431,894	552,409	659,449	2,813,349
Schools	0	667,109	713,233	762,546	815,268	871,636	931,901	976,986	1,044,535	1,116,754	7,899,966
Transportation	0	1,034,591	1,282,750	1,570,799	1,904,295	2,289,517	2,733,550	3,181,389	3,756,653	4,140,207	21,893,752
Assumptions:											
Implementation Rate Schools:	50%	50%	50%	50%	50%	50%	50%	50%	50%	50%	50%
Implementation Rate All Other Impact Fees:	35%	40%	45%	50%	55%	60%	65%	70%	75%	75%	75%
Growth Factor	1.00%	2.01%	5.07%	8.22%	11.47%	14.81%	18.26%	19.44%	23.02%	26.71%	
Inflationary Factor - Impact Fees:											
Corrections	12.26%	16.19%	20.26%	24.47%	28.83%	33.33%	38.00%	42.83%	47.83%	53.00%	
Law Enforcement	17.65%	24.12%	30.94%	38.15%	45.74%	53.76%	62.22%	71.14%	80.55%	90.48%	
Fire Rescue	11.73%	15.75%	19.92%	24.24%	28.71%	33.34%	38.14%	43.12%	48.27%	53.61%	
EMS	12.16%	16.31%	20.61%	25.08%	29.71%	34.50%	39.48%	44.64%	49.99%	55.54%	
Library	11.51%	15.30%	19.22%	23.28%	27.47%	31.80%	36.29%	40.92%	45.71%	50.66%	
Parks & Recreation	54.34%	78.88%	107.33%	140.29%	178.50%	222.78%	274.10%	333.58%	402.52%	482.42%	
Schools	13.24%	17.54%	22.01%	26.65%	31.46%	36.45%	41.64%	47.02%	52.61%	58.41%	
Transportation	22.96%	31.57%	40.78%	50.63%	61.18%	72.46%	84.53%	97.45%	111.27%	126.06%	
Inflationary Factor - Construction:											
Corrections	12.26%	16.19%	20.26%	24.47%	28.83%	33.33%	38.00%	42.83%	47.83%	53.00%	
Law Enforcement	17.65%	24.12%	30.94%	38.15%	45.74%	53.76%	62.22%	71.14%	80.55%	90.48%	
Fire Rescue	11.73%	15.75%	19.92%	24.24%	28.71%	33.34%	38.14%	43.12%	48.27%	53.61%	
EMS	12.16%	16.31%	20.61%	25.08%	29.71%	34.50%	39.48%	44.64%	49.99%	55.54%	
Library	11.51%	15.30%	19.22%	23.28%	27.47%	31.80%	36.29%	40.92%	45.71%	50.66%	
Parks & Recreation	54.34%	78.88%	107.33%	140.29%	178.50%	222.78%	274.10%	333.58%	402.52%	482.42%	
Schools	13.24%	17.54%	22.01%	26.65%	31.46%	36.45%	41.64%	47.02%	52.61%	58.41%	
Transportation	22.96%	31.57%	40.78%	50.63%	61.18%	72.46%	84.53%	97.45%	111.27%	126.06%	
Building	14.77%	20.17%	25.82%	31.73%	37.92%	44.40%	51.19%	58.29%	65.73%	73.52%	
REMAINING BALANCE (unallocated funds):											
Corrections	96,861	0	71,090	155,295	254,040	368,876	501,498	0	170,532	0	
Law Enforcement	29,594	47,490	69,368	95,783	127,357	164,786	208,848	259,410	318,277	382,245	
Fire Rescue	(2,973)	64,663	145,857	0	112,998	244,537	51,239	222,588	10,753	219,796	
EMS	12,842	20,782	30,323	41,646	54,949	70,451	88,388	108,620	131,774	156,504	
Library	34,561	5,401	30,661	60,553	95,571	136,257	5,401	58,196	118,440	182,601	
Parks & Recreation	50,110	137,072	253,862	345,604	549,024	174,734	517,334	949,227	1,501,636	2,161,085	
Schools											
Transportation	250,293	1,284,884	2,567,634	3,533,814	5,060,264	6,526,924	8,555,158	2,912,774	6,669,426	10,809,633	
Transportation Impact Fee Revenue by Area:											
Transportation District 1 - Avon Park Area	0	103,257	128,025	156,774	190,058	228,505	272,822	317,519	374,933	413,213	2,185,106
Transportation District 2 - Sebring Area	0	664,386	823,748	1,008,725	1,222,887	1,470,266	1,755,412	2,043,002	2,412,421	2,658,729	14,059,576
Transportation District 3 - Lake Placid Area	0	266,947	330,978	405,301	491,350	590,746	705,316	820,868	969,299	1,068,264	5,649,070
Transportation Balance by Area (unallocated funds):											
Transportation District 1 - Avon Park Area	180,716	283,973	411,998	247,399	437,457	247,398	520,220	837,739	1,212,672	1,625,885	
Transportation District 2 - Sebring Area	21,265	685,651	1,509,399	2,518,123	3,741,010	5,211,276	6,966,688	1,111,670	3,524,091	6,182,820	
Transportation District 3 - Lake Placid Area	0	266,948	597,925	719,980	833,485	1,019,937	1,019,937	915,053	1,884,352	2,952,616	
Parks & Recreation Impact Fee Revenue by Area:											
Recreation District 1 - Avon Park Area	0	11,770	15,807	20,967	27,533	35,856	46,371	58,457	74,769	89,256	380,787
Recreation District 2 - Sebring Area	0	49,720	66,774	88,570	116,305	151,463	195,880	246,933	315,837	377,037	1,608,518
Recreation District 3 - Lake Placid Area	0	25,472	34,208	45,374	59,583	77,595	100,349	126,504	161,803	193,156	824,044
Parks & Rec Balance by Area (unallocated funds):											
Recreation District 1 - Avon Park Area	3,734	15,505	31,312	43,878	71,411	22,253	68,624	127,081	201,849	291,106	
Recreation District 2 - Sebring Area	13,673	63,393	130,167	181,024	297,329	67,187	263,067	510,000	825,837	1,202,874	
Recreation District 3 - Lake Placid Area	32,703	58,175	92,383	120,701	180,284	85,294	185,643	312,147	473,950	667,106	

**Highlands County Board of County Commissioners – Capital Financial Strategy
Preliminary Summary 2009/2010 thru 2018/2019**

SOLID WASTE FUNDING SECTION

Update 12/01/09 PM

CATEGORY / PROJECT NAME	FY09-10	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:											
Solid Waste Enterprise Fund	1,510,000	2,185,000	2,259,500	2,147,700	2,155,500	2,125,000	2,323,000	2,598,000	2,000,000	1,000,000	20,303,700
TOTAL GENERATED REVENUES:	1,510,000	2,185,000	2,259,500	2,147,700	2,155,500	2,125,000	2,323,000	2,598,000	2,000,000	1,000,000	20,303,700
EXPENSES FOR GENERATED REVENUES:											
Construction & Closure:											
Class I Liner							8,000,000				8,000,000
Class I Closure Cap									1,000,000		1,000,000
Recirc Piping System		110,000		120,000	95,000	95,000					420,000
Blower & Flare Facility			150,000			40,000					190,000
Desoto City Fence	25,000										
Tool Room & Locker Room Exp.	40,000	175,000									215,000
Landfill Equipment:											
Compactor 1(826G)		400,000									400,000
Compactor 2 LFMIS2						900,000	700,000				1,600,000
D-6/ D-7 Dozer (1 & 2)	375,000	200,000		300,000			265,000				1,140,000
JD 750				340,000							340,000
Wheel Loader (CAT & JD)			300,000		340,000						640,000
Track Excavator (1-JD & 2-CAT)			250,000		400,000						650,000
Light Set				25,000							25,000
Tarp Machine 2							110,000				110,000
Scraper (note 1)								900,000			900,000
Off Road Truck (1 & 2)			350,000					520,000			870,000
Water Truck (#1)								90,000			90,000
Low Boy Trailer				50,000							50,000
Mechanic Truck (350)								75,000			75,000
Gators (3)		9,500	9,500	10,000			13,000				42,000
Tractor JD-6615						70,000					70,000
Batwing Mower				25,000							25,000
Brush Hog	15,000							13,000			28,000
Ford Tractor	55,000										55,000
Jeep Laredo 4x4		35,000			39,000						74,000
Silverado		30,000									30,000
Ford F250 Super Duty			35,000				45,000				80,000
Roll Off Container (4)			20,000								20,000
Recycling Equipment:											
Roll-off Truck (#3 / #2 / #1)		149,000			160,000						309,000
Horizontal Bailer				200,000			150,000				350,000
Bobcat(s) (#2 & #3 / #1)			93,000		40,000						133,000
Cargo Van					52,000						52,000
Passenger Van		30,000									30,000
Jeep Laredo 2wd							40,000				40,000
Ford Explorer			35,000								35,000
Gator					11,000						11,000
Replace Bins		30,000		60,000							90,000
Misc & Bins		16,500	17,000	17,700	18,500	20,000					89,700
Transfers:											
To Other Funds	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000
TOTAL EXPENSES FOR GENERATED REVENUES:	1,510,000	2,185,000	2,259,500	2,147,700	2,155,500	2,125,000	10,323,000	2,598,000	2,000,000	1,000,000	28,303,700
Difference:	0	0	0	0	0	0	(8,000,000)	0	0	0	(8,000,000)